## MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES

(Unaudited)
Condensed Consolidated Statement of
Operations Data

| (Amounts in thousands, except per share data) | September $28,2019$ | September $29,2018$ | $\begin{aligned} & \text { September } \\ & 28,2019 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { September } \\ & 29,2018 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$2,519,185 | 2,545,800 | 7,546,160 | 7,535,016 |
| Cost of sales | 1,827,494 | 1,825,367 | 5,492,924 | 5,343,336 |
| Gross profit | 691,691 | 720,433 | 2,053,236 | 2,191,680 |
| Selling, general and administrative expenses | 451,471 | 433,189 | 1,380,826 | 1,309,730 |
| Operating income | 240,220 | 287,244 | 672,410 | 881,950 |
| Interest expense | 9,316 | 9,025 | 30,310 | 24,416 |
| Other (income) expense, net | 52,713 | 706 | 45,929 | 6,794 |
| Earnings before income taxes | 178,191 | 277,513 | 596,171 | 850,740 |
| Income tax expense | 22,522 | 49,487 | 116,273 | 215,928 |
| Net earnings including noncontrolling interest | 155,669 | 228,026 | 479,898 | 634,812 |
| Net income attributable to noncontrolling interest | 151 | 1,013 | 354 | 2,447 |
| Net earnings attributable to Mohawk Industries, Inc. | \$155,518 | 227,013 | 479,544 | 632,365 |

Basic earnings per share attributable to Mohawk Industries, Inc.

| Basic earnings per share attributable to <br> Mohawk Industries, Inc. | $\$ 2.16$ | 3.03 |  | 6.63 | 8.46 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Weighted-average common shares <br> outstanding - basic | 72,106 | 74,603 |  | 72,302 | 74,599 |
| Diluted earnings per share attributable <br> to Mohawk Industries, Inc. |  |  |  |  |  |
| Diluted earnings per share attributable to <br> Mohawk Industries, Inc. | $\$ 2.15$ | 3.02 |  | 6.61 | 8.42 |
| Weighted-average common shares <br> outstanding - diluted | 72,392 | 74,945 |  | 72,578 | 74,977 |

## Other Financial Information

(Amounts in thousands)

| Net cash provided by operating activities | $\$ 411,761$ | 273,498 |
| :--- | :--- | :--- |
| Depreciation and amortization | $\$ 144,920$ | 132,972 |
| Capital expenditures | $\$ 124,555$ | 144,594 |


| 978,086 | 894,485 |
| :--- | :--- |
| 422,693 | 382,673 |
| 405,614 | 642,949 |

## Condensed Consolidated Balance Sheet Data

(Amounts in thousands)

## ASSETS

September September
28, 2019 29, 2018

| Current assets: |  |  |
| :--- | :--- | :--- |
| $\quad$ Cash and cash equivalents | $\$ 111,303$ | 91,351 |
| $\quad$ Receivables, net | $1,787,158$ | $1,755,710$ |
| Inventories | $2,337,952$ | $2,214,295$ |
| Prepaid expenses and other current | 491,367 | 487,114 |
| assets | $4,727,780$ | $4,548,470$ |
| Total current assets | $4,600,630$ | $4,586,236$ |
| Property, plant and equipment, net | 334,083 | - |
| Right of use operating lease assets | $2,519,214$ | $2,522,139$ |
| Goodwill | 916,953 | 944,661 |
| Intangible assets, net | 294,102 | 399,420 |
| Deferred income taxes and other non- | $\$ 13,392,762$ | $13,000,926$ |
| current assets |  |  |
| Total assets |  |  |

## EQUITY

| Current liabilities: |  |  |
| :--- | :--- | :--- |
| $\quad$ Current portion of long-term debt and | $\$ 1,273,158$ | $1,333,853$ |
| $\quad$ commercial paper | $1,738,859$ | $1,623,418$ |
| Accounts payable and accrued expenses | 102,682 | - |
| Current operating lease liabilities | $3,114,699$ | $2,957,271$ |
| Total current liabilities | $1,483,581$ | $1,528,551$ |
| Long-term debt, less current portion | 238,560 | - |
| Non-current operating lease liabilities | 790,643 | 912,100 |
| Deferred income taxes and other long-term |  | $5,627,483$ |
| liabilities | - | $5,397,922$ |
| Total liabilities | - | 31,227 |
| Redeemable noncontrolling interest | $\mathbf{7 , 7 6 5 , 2 7 9}$ | $7,571,777$ |
| Total stockholders' equity | $\$ 13,392,762$ | $13,000,926$ |
| Total liabilities and stockholders' equity |  |  |



Assets:
Global Ceramic \$5,385,279 $\quad 4,999,334$

| Flooring NA | $4,020,205$ | $3,989,784$ |
| :--- | :--- | :--- |
| Flooring ROW | $3,736,296$ | $3,709,623$ |
| Corporate and intersegment <br> eliminations | 250,982 | 302,185 |
| Consolidated assets | $\$ 13,392,762$ | $13,000,926$ |

Reconciliation of Net Earnings Attributable to Mohawk Industries, Inc. to Adjusted Net
Earnings Attributable to Mohawk Industries, Inc. and Adjusted Diluted Earnings Per Share Attributable to Mohawk Industries, Inc.
(Amounts in thousands, except
per share data)

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | September 28, 2019 | September 29, 2018 | September $28,2019$ | September 29, 2018 |
| Net earnings attributable to Mohawk Industries, Inc. | \$155,518 | 227,013 | 479,544 | 632,365 |
| Adjusting items: |  |  |  |  |
| Restructuring, acquisition and integration-related and other costs | 1,542 | 19,890 | 49,877 | 58,036 |
| Acquisitions purchase accounting, including inventory step-up | - | 7,090 | 3,716 | 8,638 |
| Impairment of investment in a manufacturer and distributor of Ceramic tile in China [1] | 65,172 | - | 65,172 | - |
| Release of indemnification asset | (659 ) | - | (659 | 1,749 |
| Income taxes - reversal of uncertain tax position | 659 | - | 659 | (1,749 ) |
| Income taxes | (22,807 ) | (7,701 ) | (34,660 | 35,465 |
| Adjusted net earnings attributable to Mohawk Industries, Inc. | \$199,425 | 246,292 | 563,649 | 734,504 |
| Adjusted diluted earnings per share attributable to Mohawk Industries, Inc. | \$2.75 | 3.29 | 7.77 | 9.80 |
| Weighted-average common shares outstanding - diluted | 72,392 | 74,945 | 72,578 | 74,977 |

[1] In September, the US commerce department imposed a 104\% countervailing duty on top of the $25 \%$ general tariffs on all ceramic produced in China. As a consequence, ceramic purchases from China will dramatically decline and Mohawk is taking a $\$ 65$ million write off to our investment in a Chinese manufaturer and distributor.

## Reconciliation of Total Debt to Net Debt

(Amounts in thousands)

|  | September <br> 28,2019 |
| :--- | :--- |
| Current portion of long-term <br> debt and commercial paper | $\$ 1,273,158$ |
| Long-term debt, less current <br> portion | $1,483,581$ |


| Less: Cash and cash <br> equivalents | 111,303 |
| :--- | :---: |
| Net Debt | $\$ 2,645,436$ |

## Reconciliation of Operating Income to Adjusted EBITDA

(Amounts in thousands)
Trailing
Twelve
Months Ended


Reconciliation of Net Sales to Net Sales on a Constant Exchange Rate and on Constant Shipping Days Excluding Acquisition Volume
(Amounts in thousands)

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | September $28,2019$ | September 29, 2018 | September $28,2019$ | September 29, 2018 |
| Net sales | \$2,519,185 | 2,545,800 | 7,546,160 | 7,535,016 |
| Adjustment to net sales on constant shipping days | (1,332 ) | - | 37,182 | - |
| Adjustment to net sales on a constant exchange rate | 35,215 | - | 159,570 | - |
| Net sales on a constant exchange rate and constant shipping days | 2,553,068 | 2,545,800 | 7,742,912 | 7,535,016 |
| Less: impact of acquisition volume | (70,357 ) | - | (325,352 ) | - |
| Net sales on a constant exchange rate and constant shipping days excluding | \$2,482,711 | 2,545,800 | 7,417,560 | 7,535,016 |

Reconciliation of Segment Net Sales to Segment Net Sales on a Constant Exchange Rate and on Constant Shipping Days Excluding Acquisition Volume
(Amounts in thousands)

| Global Ceramic | Three Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & \text { September } \\ & 28,2019 \end{aligned}$ | $\begin{aligned} & \text { September } \\ & 29,2018 \end{aligned}$ |
| Net sales | \$916,422 | 885,773 |
| Adjustment to net sales on constant shipping days | (1,332 ) | - |
| Adjustment to segment net sales on a constant exchange rate | 8,364 | - |
| Segment net sales on a constant exchange rate and constant shipping days | 923,454 | 885,773 |
| Less: impact of acquisition volume | (57,369 ) | - |
| Segment net sales on a constant exchange rate and constant shipping days excluding acquisition volume | \$866,085 | 885,773 |

Reconciliation of Segment Net Sales to Segment Net Sales on a Constant Exchange Rate Excluding Acquisition Volume
(Amounts in thousands)

| Flooring ROW | Three Months Ended |  |
| :---: | :---: | :---: |
|  | September 28, 2019 | September 29, 2018 |
| Net sales | \$600,855 | 612,487 |
| Adjustment to segment net sales on a constant exchange rate | 26,852 | - |
| Segment net sales on a constant exchange rate | 627,707 | 612,487 |
| Less: impact of acquisition volume | (12,988 ) | - |
| Segment net sales on a constant exchange rate excluding acquisition volume | \$614,719 | 612,487 |

Reconciliation of Selling, General and Administrative Expenses to Adjusted Selling, General and Administrative Expenses
(Amounts in thousands)

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | September $28,2019$ | September 29, 2018 |
| Selling, general and administrative expenses | \$451,471 | 433,189 |
| Adjustments to selling, g and administrative expen |  |  |

Restructuring, acquisition and integration-related and (2,051 ) (9,688 other costs
Release of indemnification asset
Adjusted selling, general and administrative $\quad \$ 449,174 \quad 423,501$ expenses

## Reconciliation of Operating Income to Adjusted Operating Income

(Amounts in thousands)

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & \text { September } \\ & 28,2019 \end{aligned}$ | $\begin{aligned} & \text { September } \\ & 29,2018 \end{aligned}$ |
| Operating income | \$240,220 | 287,244 |
| Adjustments to operating income: |  |  |
| Restructuring, acquisition and integration-related and other costs | 9,515 | 19,890 |
| Release of indemnification asset | 246 | - |
| Acquisitions purchase accounting, including inventory step-up | - | 7,090 |
| Adjusted operating income | \$249,981 | 314,224 |

Reconciliation of Segment Operating Income to Adjusted Segment Operating Income (Amounts in thousands)

| Global Ceramic | Three Months Ended |  |
| :---: | :---: | :---: |
|  | September 28, 2019 | $\begin{aligned} & \hline \text { September } \\ & 29,2018 \\ & \hline \end{aligned}$ |
| Operating income | \$84,410 | 118,716 |
| Adjustments to segment operating income: |  |  |
| Restructuring, acquisition and integration-related and other costs | 1,167 | 181 |
| Adjusted segment operating income | \$85,577 | 118,897 |

Reconciliation of Segment Operating Income to Adjusted Segment Operating Income (Amounts in thousands)

| Flooring NA |  |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & \text { September } \\ & 28,2019 \end{aligned}$ | $\begin{aligned} & \text { September } \\ & 29,2018 \end{aligned}$ |
| Operating income | \$80,223 | 93,369 |
| Adjustments to segment operating income: |  |  |
| Restructuring, acquisition and integration-related and other costs | 4,095 | 10,603 |


| Adjusted segment <br> operating income | $\$ 84,318$ | 103,972 |
| :--- | :--- | :--- |

Reconciliation of Segment Operating Income to Adjusted Segment Operating Income (Amounts in thousands)

|  | Three Months Ended |  |
| :--- | :--- | :--- |
| Flooring ROW | September <br> 28,2019 | September <br> 29,2018 |
| Operating income | $\frac{884,428}{84,108}$ |  |
| Adjustments to segment <br> operating income: <br> Restructuring, acquisition <br> and integration-related and <br> other costs | 4,435 | 5,596 |
| Acquisitions purchase <br> accounting, including <br> inventory step-up | - | 7,090 |
| Adjusted segment <br> operating income | $\$ 88,863$ | 96,794 |

Reconciliation of Earnings including Noncontrolling Interests Before Income Taxes to Adjusted Earnings Including Noncontrolling Interests Before Income Taxes
(Amounts in thousands)

|  | Three Months Ended |  |
| :---: | :---: | :---: |
|  | September 28, 2019 | $\begin{aligned} & \text { September } \\ & 29,2018 \end{aligned}$ |
| Earnings before income taxes | \$178,191 | 277,513 |
| Noncontrolling interests | (151 ) | (1,013 ) |
| Adjustments to earnings including noncontrolling |  |  |
| interests before income taxes: |  |  |
| Restructuring, acquisition and integration-related and other costs | 1,542 | 19,890 |
| Acquisitions purchase accounting, including inventory step-up | - | 7,090 |
| Impairment of investment in a manufacturer and distributor of Ceramic tile in China | 65,172 | - |
| Release of indemnification asset | (659 | - |
| Adjusted earnings including noncontrolling interests before income taxes | \$244,095 | 303,480 |

## Reconciliation of Income Tax Expense to Adjusted Income Tax Expense

(Amounts in thousands)

|  | Three Months Ended |  |
| :--- | :--- | :--- |
|  | September | September |
|  | 28,2019 |  |
| Income tax expense | $\$ 22,522$ |  |


| Income taxes - reversal of <br> uncertain tax position <br> Income tax effect of adjusting <br> items | $(659$ | $)$ | - |
| :--- | :---: | :--- | :--- |
| Adjusted income tax <br> expense | $\$ 44,670$ | 57,807 | 7,701 |
|  | 18.3 | $\%$ | 18.8 |
| Adjusted income tax rate |  |  |  |

