## **ARTICLES OF ASSOCIATION**

## of Polski Koncern Naftowy ORLEN

## Spółka Akcyjna of Płock

(Consolidated text)

## Article 1

## Establishment, founding shareholder and name of the Company

1
The Company was established as a result of the transformation of a state-owned enterprise under the name of Mazowieckie Zakłady Rafineryjne i Petrochemiczne of Płock in accordance with the
Polish laws on privatisation of state-owned enterprises
2
The Company's founder is the State Treasury of Poland
3
The Company operates under the name of: Polski Koncern Naftowy ORLEN Spółka Akcyjna. The Company may use the abbreviated name of: of PKN ORLEN S.A
4
Unless expressly stated otherwise in these Articles of Association, the following capitalised terms shall have the following meanings:
"Group" - shall mean a group within the meaning of the Accounting Act
"Fuels" - shall mean crude oil, petroleum products, biocomponents, biofuels and other fuels
including natural gas, industrial gases and fuel gases "Energy" - shall mean electricity and property rights attached to certificates of origin for electricity or energy saving certificates
"Material Transaction" - shall mean a material transaction within the meaning of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organised Trading, and Public Companies of July 29th 2005.
"Parent" - shall mean any entity that meets at least one of the following conditions:
<ul> <li>a) such entity holds the majority of total voting rights in the governing bodies of another entity (Subsidiary), including under agreements with other holders of voting rights, or</li> <li>b) such entity has the power to appoint and remove a majority of members of the governing bodies of another entity (Subsidiary), or</li></ul>
c) more than half of the members of the management board of another entity (Subsidiary) are at the same time management board members or persons holding managerial positions in such entity or in another subsidiary of such entity This definition shall not apply to Art. 7.11.1-7.11.7 of these Articles of Association

"Related Party" - shall mean a related party of the Company within the meaning of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organised T rading, and Public Companies of July 29th 2005
"Subsidiary" - shall mean any entity in relation to which another entity is its Parent; this definition shall not apply to Art. 7.11.1-7.11.7 of these Articles of Association
"Company" - shall mean Polski Koncern Naftowy ORLEN S.A
Article 2
Registered office, principal business activity and territory of operations
1
The Company's registered office shall be in Płock, Poland
2
<ol> <li>The Company's principal business activity shall comprise:</li></ol>
9. Manufacture of basic iron, cast iron, steel, ferroalloys and metallurgical products (PKD
24.1)
22. Construction of other civil engineering projects (PKD 42.9)

27.	Wholesale and retail sale of motor vehicle parts and accessories, except for motorcycles (PKD 45.3)
	Wholesale and retail sale, maintenance and repair of motorcycles and related parts and accessories (PKD 45.4)
29.	Retail sale in non-specialised stores (PKD 47.1)
30.	
31.	Freight rail transport (PKD 49.2)
32.	
33.	Transport via pipelines (PKD 49.5)
34.	
35.	
36.	
37.	
38.	
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41.	
42.	
42. 43.	· · · · · · · · · · · · · · · · · · ·
	(PKD 61.2)
44.	Satellite telecommunications activities (PKD 61.3)
45.	
46.	1 1 0 0
47.	Data processing, hosting and related activities; web portals (PKD 63.1)
48.	Repair of computers and communication equipment (PKD 95.1)
49.	Renting and leasing of other machinery, office equipment and tangible goods (PKD 77.3)-
50.	
51.	Activities of holding companies (PKD 64.2)
52.	
53.	
	66.1)
54.	Activities auxiliary to insurance and pension funding (PKD 66.2)
	Accounting, bookkeeping and auditing activities; tax consultancy (PKD 69.2)
56.	Management consultancy activities (PKD 70.2)
57.	Architectural and engineering activities and related technical consultancy (PKD 71.1)
58.	Advertising (PKD 73.1)
59.	Other professional, scientific and technical activities n.e.c. (PKD 74.9)
	Activities of employment placement agencies (PKD 78.1)
61.	
62.	
	other social services, excluding social security (PKD 84.12.Z)
63.	
	Provision of services to the community as a whole (PKD 84.2), including fire service
	activities (PKD 84.25.Z)
65.	
66.	
67.	
68.	
	Activities of head offices and holding companies, excluding financial holding companies
υJ.	(PKD 70.10.Z)
	Wholesale on a fee or contract basis (PKD 46.1), including activities of agents involved in
	the sale of fuels, ores, metals and industrial chemicals (PKD 46.12.Z)
, 1.	vvnoiesale of Ituli and vegetables (FND 40.51.Δ)

72.	Wholesale of meat and meat products (PKD 46.32.Z)
	Wholesale of milk, dairy products, eggs, edible oils and fats (PKD 46.33.Z)
	Wholesale of alcoholic beverages (PKD 46.34.A)
75.	Wholesale of non-alcoholic beverages (PKD 46.34.B)
76.	Wholesale of tobacco products (PKD 46.35.Z)
	Wholesale of sugar, chocolate, confectionery and bakery products (PKD 46.36.Z)
	Wholesale of coffee, tea, cocoa and spices (PKD 46.37.Z)
	Wholesale of other food, including fish, crustaceans and molluscs (PKD 46.38.Z)
	Wholesale of non-specialised food, beverages and tobacco products (PKD 46.39.Z)
	Wholesale of clothing and footwear (PKD 46.42.Z)
	Wholesale of electrical household appliances (PKD 46.43.Z)
	Wholesale of porcelain, ceramic and glass products and cleaning products (PKD
	16.44.Z)
	Wholesale of perfume and cosmetics (PKD 46.45.Z)
	Wholesale of pharmaceutical and medical products (PKD 46.46.Z)
85. 86	Wholesale of watches, clocks and jewellery (PKD 46.48.Z)
87.	Wholesale of other household appliances (PKD 46.49.Z)
88.	Non-specialised Wholesale (PKD 46.90.Z)
89.	Extraction of salt (PKD 08.93.Z)test drilling and boring
	service activities incidental to other extraction and quarrying
92.	extraction of chemical and fertiliser minerals
93.	other extraction and quarrying n.e.c
94.	wholesale of chemical products
	wholesale of other intermediate products
	construction of plumbing, heating, gas and air conditioning installations
	repair of motor vehicles other than motorcycles
98.	storage and warehousing of gas fuels
	manufacture of industrial gases
100.	·
101.	·
102.	
103.	installation of industrial machinery and equipment
	financial leasing
105.	other financial service activities, except insurance and pension funding n.e.c. including
	debt trading for own account
	other credit granting
107.	dealing in financial markets on behalf of others (e.g. stock broking) and related
	activities
	securities brokerage
109.	commodity contracts brokerage
	administration of financial markets
111.	
112.	
113.	
114.	other information technology and computer service activities
115.	reproduction of recorded media
116.	
117.	repair and maintenance of electrical equipment
118.	1 1
119.	wholesale of other office machinery and equipment
	wholesale of other machinery and equipment
121.	

122.	other software publishing
	other information service activities n.e.c
124.	activities of insurance agents and brokers
125.	
126.	repair and maintenance of (tele)communications equipment
127.	repair and maintenance of consumer electronics
128.	other service activities n.e.c
129.	call centre activities
130.	other publishing activities
131	service activities related to printing
132.	other printing
133.	photocopying, document preparation and other specialised office support activities
134.	other business support service activities n.e.c
135.	water collection, treatment and supply
136.	library activities
	archive activities
138.	museums activities
139.	Buying and selling of own real estate
140.	
141.	Rental and operating of own or leased real estate
142.	Renting and leasing of cars and light motor vehicles
143.	renting and leasing of other motor vehicles excluding motorcycles
144.	tour operator activities
145.	holiday and other short-stay accommodation
146.	camping grounds, recreational vehicle parks and trailer parks
147.	other accommodation
148.	retail sale in non-specialised stores with food, beverages or tobacco predominating
149.	3
150.	
151.	other passenger land transport services n.e.c

The Company shall operate in the Republic of Poland and abroad. ------

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With respect to the activity referred to in § 2(2), the Company carries out tasks aimed at ensuring the energy security of the Republic of Poland. ------

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1. The following is subject to written approval of the Minister competent for the matters of

energy, issued upon obtaining an opinion of the entity authorised to exercise the rights attached to shares held by the State Treasury:

- amendments to material provisions of existing commercial contracts on natural gas a) imports to Poland, or execution of such commercial contracts on natural gas imports to Poland. -----
- implementation of strategic investment projects or Company's involvement in b) investment projects which may result in a lasting or temporary deterioration of the economic efficiency of the Company's operations but are required to ensure the energy security, as regards the performance of tasks aimed at ensuring such security with respect to:-----
  - 1) continuity of gas supplies to consumers and maintaining the necessary reserves of gas;-----
  - 2) ensuring safe operation of gas networks; -----
  - 3) ensuring gas fuels balance, managing the operations and capacity of power equipment connected to the common gas distribution network; -----
  - 4) natural gas production.-----
- Any requests in matters referred to in item (1) must be accompanied by Management Board's rationale and a written opinion of the Supervisory Board. ------

## Article 3 Share capital and shares

The share capital amounts to PLN 1,451,177,561.25 (one billion four hundred and fifty one million one hundred and seventy seven thousand five hundred and sixty one point twenty five zlotys) and is divided into 1,160,942,049 (one billion one hundred and sixty million nine hundred and forty two thousand forty nine) shares with the nominal value of PLN 1.25 (one point twenty five zlotys) each. of which: ----a) 336,000,000 (three hundred and thirty six million) A bearer shares numbered from A-00000001 to A-336000000, -----b) 6,971,496 (six million nine hundred and seventy one thousand four hundred and ninety six) B bearer shares numbered from B-0000001 to B6971496, ----c) 77,205,641 (seventy seven million two hundred and five thousand six hundred and forty one) C bearer shares numbered from C-00000001 do C-77205641,----d) 7.531.924 (seven million five hundred and thirty one thousand nine hundred and twenty four) D bearer shares numbered from D-0000001 to D-7531924,----e) 198.738.864 (one hundred and ninety eight million seven hundred and thirty eight thousand eight hundred and sixty four) E bearer shares numbered from E-000000001 to E-198738864, ---f) 534,494,124 (five hundred and thirty four million four hundred and ninety four thousand one hundred and twenty four) F bearer shares numbered from F-000000001 to F-534494124.-----Conversion of bearer shares into registered shares shall not be permitted. ------

The Company's share capital may be increased by issuing new shares or increasing the par value of the existing shares. -----

## Article 4

#### Cancellation of shares

Shares may be cancelled only through a share capital reduction carried out on the terms and conditions defined by the General Meeting, except where the Commercial Companies Code

- 3 The terms and conditions of such acquisition shall be set out in a General Meeting's resolution authorising the Management Board to take steps to acquire shares to be cancelled.
- 4 Cancellation of Company shares shall require a resolution by the General Meeting, subject to Art. 363.5 of the Commercial Companies Code. ------

#### Article 5

### Statutory reserve funds and other capital reserves

1

2

#### Article 6

## **Profit allocation**

The Company's net profit shall be allocated to dividend distributions, funds and capital reserves created by the Company, and to other purposes, in accordance with the General Meeting's resolution. ------

#### Article 7

## **General Meeting**

1

General Meetings shall be held at the Company's registered office or in Warsaw.-----

3

An Annual General Meeting shall be held within six months from the end of each financial year.—

4

- 2. An Extraordinary General Meeting may also be convened by shareholders representing at least half of the share capital or total voting rights in the Company. -------

5

6

The General Meeting shall be convened as provided for and subject to the rules specified in the laws of general application. -------

7

The powers of the General Meeting shall include in particular:-----

- 1. Reviewing and approving the full-year financial statements of the Company, the Directors' Report on the Company's operations, the consolidated financial statements of the Group, and the Directors' Report on the Group's operations, for the previous financial year; ------
- 2. Granting discharge from liability to members of the Management Board and the Supervisory Board in respect of their duties;-----
- 3. Deciding on the allocation of profit or coverage of loss, as well as application of funds and accounts created from profit, subject to any specific provisions which may require different application of such funds;------
- 4. Appointing members of the Supervisory Board, subject to Art. 8.2 of these Articles of Association, and defining rules for their remuneration; ------
- 5. Increasing and reducing the Company's share capital, unless the Commercial Companies Code or these Articles of Association provide otherwise;------
- 6. Deciding on claims for redress of any damage caused upon formation of the Company or

	when managing or supervising the Company;
6a.	Adopting a policy defining the rules of remuneration for members of the Company's Management Board and Supervisory Board;
7.	Granting consenting to the disposal or lease of, or creation of limited property rights in, the Company's business or its organised part;
8.	Granting consent to the disposal of property, perpetual usufruct of or an interest in property with a net carrying amount exceeding one-twentieth of the Company's share capital;
9.	Amending the Company's Articles of Association;
10.	Creating and releasing the Company's capital reserves, funds and special accounts;
11.	Passing resolutions to cancel Company shares and purchase Company shares for cancellation, subject to Art. 4 of these Articles of Association;
12.	Issuing convertible bonds, senior bonds and subscription warrants;
13.	Dissolving, liquidating or transforming the Company, or merging it with another entity;
14.	Concluding a parent/subsidiary agreement within the meaning of Art. 7 of the Commercial Companies Code;
15.	Adopting a resolution approving the subscription for, the acquisition or disposal of shares in entities from Company's Capital Group which, pursuant to general laws, perform the function of a natural gas distribution system operator or the natural gas storage system operator, specifying the terms and conditons as well as the procedure applicable to the disposal.—
	7a
as we	equisition of property, perpetual usufruct of or an interest in property, irrespective of its value, as any disposal of property, perpetual usufruct of or an interest in property, with a net ag amount not exceeding one-twentieth of the Company's share capital, shall not require not of the Company's General Meeting.
	8
resolut provise	s the Commercial Companies Code or these Articles of Association provide otherwise, tions of the General Meeting shall be passed by an absolute majority of votes cast, with the or that votes cast shall be deemed to comprise votes 'in favour of', votes 'against' and attions.
	9
Cor of t its y por	neral Meeting's resolutions regarding the preference of shares or the merger of the mpany by way of transfer of all its assets and liabilities to another Company, the dissolution he Company (including as a result of a transfer of its registered office or main plant abroad), winding-up and conversion and the decrease of its share capital by way of redemption of a tion of shares without simultaneous share capital increase, require a majority of 90% votes it

2. Should the share of the State Treasury in the share capital of the Company fall below 49%,

the resolutions of the General Meeting concerning:		
1) dissolu	tion of the Company,	
2) transfe	rring the registered office of the Company abroad,	
run its	ng the Company's activity in a way that would restrict the Company's capacity to operations with respect to the prospecting, exploration of and trade in crude oil and gas,	
compris	on or lease of the Company's enterprise or its organised part whose activity ses the prospecting, exploration of and trade in crude oil and natural gas or the shment of a limited right in rem on the Company's enterprise or its organised part,	
5) merger compar	of the Company involving the transfer of all of its assets and liabilities to another ny,	
6) demerç	ger of the Company,	
7) share p	preference,	
8) the esta the join	ablishment of a European company (societas europaea) or any conversion into or ing of such company,	
9) amend	ments to this item 2,	
	ajority of 80% votes cast in the presence of shareholders representing at least a half capital of the Company.	
	9a	
for a good reas of shareholder that the reques	not to consider a matter on the agenda may only be passed by the General Meeting con. Any resolution to remove or not to consider a matter on the agenda at the request s shall be passed by a majority of no less than 75% of votes cast, with the proviso sting shareholders present at the Meeting have given their consent for the matter to om the agenda or not to be considered	
	10	
Shareholders r	7.11 below, each share shall confer the right to one vote at the General Meeting. may attend the General Meeting and exercise their voting rights in person or by proxy.	

1. The voting rights of Company shareholders shall be limited so that at the General Meeting no shareholder can exercise more than 10% of total voting rights existing in the Company as at the date of the General Meeting, with the proviso that this limitation shall be deemed non-existent for the purpose of determining the obligations of buyers of major holdings of shares provided for in the laws referred to in Art. 7.11.3 and 7.11.5 below. The limitation of voting rights referred to above shall not apply to the State Treasury and the depositary bank which has issued depositary receipts representing Company shares under an agreement with the Company (if the bank exercises voting rights attached to such Company shares). For the purpose of this paragraph, the exercise of voting rights by a subsidiary shall be deemed the exercise of such voting rights by its parent as defined in the laws referred to in

- Art. 7.11.3 and 7.11.5 below, whereas the total number of voting rights held by a shareholder shall be the sum of the voting rights attached to shares and the voting rights which the shareholder would receive as a result of conversion of depositary receipts into shares.----
- 2. For the purpose of this paragraph, a shareholder shall be any person, including a parent and a subsidiary of such person, directly or indirectly entitled to exercise voting rights at the General Meeting under any legal title, including persons that do not hold shares in the Company, in particular usufructuaries, pledgees, holders of rights under depositary receipts, as defined in the Act on Trading in Financial Instruments of July 29th 2005, as

well as persons entitled to participate in the General Meeting despite having disposed of their shareholdings after the record date. ------

- 3. For the purpose of this paragraph, a parent or a subsidiary shall be any person that:-----

  - b) is a parent, ultimate parent, subsidiary, lower-tier subsidiary, jointly-controlled entity, or both a parent (including an ultimate parent) and a subsidiary (including a lower-tier subsidiary and a jointly-controlled entity), within the meaning of the Accounting Act of September 29th 1994; or-------
- - b) if the total voting rights held by the shareholders comprising the Grouping exceed the threshold defined in Art. 7.11.1 above despite the reduction referred to in Art. 7.11.4.a above, the number of voting rights held by the other shareholders in the Grouping shall be further reduced. Such further reduction shall be made in a sequence established based on the number of voting rights held by individual shareholders comprising the Grouping (from the highest to the lowest). The number of voting rights of the Grouping shall be further reduced

- until the number of voting rights held by shareholders comprising the Grouping does not exceed 10% of total voting rights in the Company; ------
- c) in any case, a shareholder whose voting rights have been limited shall retain the right to exercise at least one vote;------
- d) the limitation of voting rights shall also apply to shareholders absent from the General Meeting.-----

- - b) is a parent, ultimate parent, subsidiary, lower-tier subsidiary, jointly-controlled entity, or both a parent (including an ultimate parent) and a subsidiary (including a lower-tier subsidiary and a jointly-controlled entity), within the meaning of the Accounting Act of September 29th 1994; or-------

The authority referred to herein shall also include the right to request that the Company shareholder disclose the number of voting rights held individually or jointly with other Company shareholders. A person who fails to comply with or improperly complies with the disclosure obligation referred to herein may only exercise voting rights attached to one share until the disclosure obligation is duly complied with, and any attempts to exercise voting rights attached to the remaining shares shall be ineffective.

- 6. Further to Art. 7.11.1 whereby the exercise of voting rights by a subsidiary is deemed the exercise of voting rights by its parent, and for the avoidance of doubt, the limitation of voting rights referred to in Art. 7.11.1 above shall not apply to subsidiaries of the State Treasury.
- In the case of doubt, the provisions of this Art. 7.11 shall be interpreted in accordance with Art. 65.2 of the Civil Code.-----

12

Subject to the applicable regulations of the Commercial Companies Code, a change to the Company's principal business activities shall not require repurchase of its shares.------

### Article 8

### **Supervisory Board**

1

The Supervisory Board is composed of six to fifteen members, including the chairperson.-----

2

The Supervisory Board shall be appointed and removed in the following manner:-----

- 1) The State Treasury, represented by the entity authorised to exercise the rights attached to the shares held by the State Treasury, shall have the right to appoint and remove one member of the Supervisory Board; ------

The State Treasury's right to appoint a Supervisory Board member shall expire upon disposal of all Company shares held by the State Treasury.

3

- 1. Supervisory Board members shall be appointed for a joint term of office expiring on the date of the Annual General Meeting that approves the financial statements for the second full financial year of the term. May 31st 2007 shall be deemed to be the beginning of a joint term of office as defined above.
- 2. Any or all Supervisory Board members may be removed at any time prior to expiry of their term of office.

4

The Chair of the Supervisory Board shall be appointed by the General Meeting. The Deputy Chair and the Secretary shall be elected by the Supervisory Board from among other Supervisory Board members.------

5

At least two Supervisory Board members shall each meet all of the following criteria (independent Supervisory Board members):-----

- 1) They are not employed by the Company or its Related Party;-----
- 3) They are not a member of any supervisory or management bodies of a Related Party; -------

- 6) They are not a shareholder holding 5% or more of total voting rights at the General Meeting of the Company or its Related Party; -------
- 8) They are not a parent, child, spouse, sibling, parent of the spouse, or an adoptee or adoptive parent of, any of the persons referred to the preceding items; -------
- 9) They have not been a member of the Company's Supervisory Board for more than three terms of office; ------
- 10) They are not a member of the management board in any company in which a member of the Company's Management Board is a supervisory board member; ------

11) They do not have any significant links to members of the Company's Management Board through their involvement with other companies.

6

Meetings of the Supervisory Board shall be held when necessary, but at least once every two months. Furthermore, a meeting should be convened at a written request made by a shareholder or shareholders representing at least one-tenth of the Company's share capital, by the Management Board or by a Supervisory Board member; a meeting of the Supervisory Board should be convened within two weeks from the date of receipt of the request, to be held on a date falling within three weeks from the receipt of the request.

7

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The Supervisory Board may hold a meeting if all the Supervisory Board members have been properly invited. Supervisory Board meetings may also be held without being formally convened,

	ded that all Supervisory Board members are present and agree to hold a meeting and to de specific matters on its agenda
	9
1.	The Supervisory Board may pass resolutions if at least half of its members are present at a meeting
2.	Subject to the provisions of the Commercial Companies Code, a resolution of the Supervisory Board may be passed in writing or with the use of means of remote communication.
3.	Subject to Art. 8.9.4 below, resolutions of the Supervisory Board shall be passed by an absolute majority of votes cast, provided that at least half of the Supervisory Board members are present, and provided further that votes cast shall be deemed to comprise votes 'in favour of', votes 'against' and abstentions
4.	Any removal or suspension from duties of any or all Management Board members in the course of their term shall require that at least two-thirds of all Supervisory Board members vote in favour of such removal or suspension
5.	Members of the Supervisory Board may vot e on resolutions of the Supervisory Board by casting their votes in writing through another member of the Supervisory Board. Matters placed on the agenda during a Supervisory Board meeting may not be voted on in writing through another member of the Supervisory Board
A .l	9a
Adop	tion of resolutions on the following matters:
a)	any performance to be rendered or benefits to be granted by the Company or any Related Party of the Company to Members of the Management Board;
b)	granting consent to the execution by the Company of a Material Transaction with its Related Party, taking into consideration the exclusions and detailed regulations in this respect specified in Chapter 4b of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organised Trading, and Public Companies of July 29th 2005, and granting consent to the execution by the Company or a Subsidiary of an agreement with a Supervisory Board or Management Board member, excluding any agreements commonly concluded with respect to minor daily life matters;
c)	appointment of an audit firm to audit the Company's financial statements;
	require consent by at least half of the independent members of the Supervisory Board, subject . 8.5
	above provisions shall be without prejudice to the application of Art. 15.1 and 15.2 of the mercial Companies Code
	10
	Supervisory Board shall adopt its Rules of Procedure, defining its organisation and operating dures.
•	11
The S	Supervisory Board shall exercise ongoing supervision over the Company's activities
The p	owers and responsibilities of the Supervisory Board shall also include:

- 1. Subject to Art. 9.1.3, appointing and removing the President, Vice Presidents and other members of the Management Board; ------
- 2. Representing the Company in agreements and contracts concluded with Management Board members, including with respect to the terms and conditions of their employment;---
- 3. Suspending, for a good reason, any or all Management Board members from their duties, as well as delegating its member(s) to temporarily stand in for Management Board members who are unable to perform their duties;------
- 4. Approving the Rules of Procedure for the Management Board; ------
- 5. Appointing an audit firm to audit or review the financial statements of the Company and the consolidated financial statements of the Group;------

- 7. Providing opinions on all matters to be submitted by the Management Board for consideration to the Annual or Extraordinary General Meeting; ------
- 8. Granting consent for members of the Management Board to serve, and receive remuneration for serving, on supervisory or management bodies of other entities; -------
- 10. Defining the scope, required level of detail, and dates of submission by the Management Board of annual and long-term budgets as well as growth strategies for the Company; ----
- 11. Approving the Company growth strategies and long-term budgets; ------
- 12. Providing opinions on annual budgets; -----
- 13. Granting consent, at the Management Board's request, to the disposal of property, perpetual usufruct of or an interest in property, with a net carrying amount not exceeding one-twentieth of the share capital:-------

- 17. Granting consent to the purchase by the Company of Company shares with a view to

- preventing serious damage as referred to in Art. 362.1.1 of the Commercial Companies Code, imminently threatening the Company; -------
- 19. Approving detailed rules and procedures for disposal of non-current assets; ------
- 21. issuing opinions on the manner of exercising voting rights by the Company at the General Meeting of the following company: System Gazociągów Tranzytowych EuRoPol Gaz S.A.-

The Management Board shall seek consent from the Supervisory Board for the following actions:-

- - - one year if the right to use the asset is granted under an agreement concluded for an indefinite term; ------
    - the entire term of the agreement if the right to use the asset is granted under a fixed-term agreement;------
  - - one year if the right to use the asset is granted under an agreement concluded for an indefinite term; ------
    - the entire term of the agreement if the right to use the asset is granted under a fixed-term agreement;-----

		a) such sh	Acquisition of or subscription for shares in another company where the value of nares exceeds:
			- PLN 100,000,000, or
			- 10% of total assets within the meaning of the Accounting Act of September 29th 1994, as determined based on the most recent approved financial statements
		b) exceed	disposal of shares in another company where the market value of such shares s:
			- PLN 100,000,000, or
			- 10% of total assets within the meaning of the Accounting Act of September 29th 1994, as determined based on the most recent approved financial statements
4.		Format	ion of an establishment abroad;
5.		Disposal or encumbrance of any shares in the following companies: Naftoport Sp. z o.c Inowrocławskie Kopalnie Soli S.A., and the company to be established to handle the transport of liquid fuels via pipelines;	
6.		of relate	otion of any other liability whose value, under a single legal transaction or a series ed legal transactions executed in one financial year, exceeds the equivalent of one-the share capital, excluding:
		a)	any actions taken in the ordinary course of business, in particular any actions related to trade in Fuels and Energy;
		b)	any actions that received a favourable opinion of the Supervisory Board in annual budgets;
		c)	any actions requiring consent of the General Meeting;
		d)	any actions undertaken in connection with the implementation of an investment project consented to by the Supervisory Board pursuant to Art. 8.11.9 above, up to an amount representing 110% of the budgeted cost of such investment project;—
		e)	any actions related to the implementation of an investment project and assumption of the related liabilities, if the resulting expenditure or charges do not exceed the threshold specified in Art. 8.11.9 above;
6a		Execution of a Material Transaction with a Related Party of the Company, taking introduction the exclusions and detailed regulations in this respect specified in Chapter 4 of the Act on Public Offering, Conditions Governing the Introduction of Financial Instrument to Organised Trading, and Public Companies of July 29th 2005;	
7.		Equity investments and investments in property, plant and equipment carried out by th Company on foreign markets, with a value exceeding one-twentieth of the Company's shar capital;	
8.			e by the Company of its voting rights at the general meetings and shareholders
	1)	shares	to items 2)-4) below, of its Subsidiaries and other companies, if the value of held by the Company in such companies, determined at purchase or subscription exceeds one fifth of the Company's share capital, in matters regarding:
		a) b)	alienation or lease of the company's enterprise and the establishment of a usufruct right on that enterprise,
		c) d)	

2)		meaning of Article 7 of the Code of Commercial Companies,dissolution of the Company;anies owning natural gas transfer network, natural gas distribution network, interport direct gas pipeline, natural gas storage installation, with regard to:
	a) b) c) d) e) es	amendments to the articles of association, increase or decrease of the share capital, merger, conversion or demerger of the company, alienation of shares in the company, alienation or lease of the company's enterprise or its organised part and tablishment of a limited right in rem on such enterprise or an organised part thereof
	f) g) co	dissolution and winding-up of the company, pledging or establishing an encumbrance of other type on any shares in the
	h) i)	obligation to make additional contributions towards capital,bonds issue,
	j)	the establishment of an obligation relationship with a foreign person concerning or related to the preparation, analysis, construction, extension or disposal of a transfer network, distribution network, inter-system gas pipeline or a direct gas pipeline within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty,
	k)	the establishment of an obligation relationship with a foreign person concerning or related to the preparation, analysis, construction, extension or disposal of a storage installation within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty,
	l)	the establishment of an obligation relationship with a foreign person concerning or related to the preparation, analysis, construction, extension or disposal of a generation or co-generation unit within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty,
	m)	
		related to the performance of the abovementioned agreements or activities, while item m) additionally is not inclusive of any operations of a foreign Subsidiary related to the agreements made in the course of ordinary business operations concerning the functioning of the organisational structure of the company including any employment contracts, or the use of company's assets with the value of obligations up to EUR 5,000,000, as well as any costs of the ongoing management of the company;
3)		anies acting as natural gas distribution system operators, in matters concerning: the approval of the annual financial plans of such companies,
	a)	the approval of the annual infancial plans of Such companies,

	b)	the approval of the long-term strategic operating plans of such companies,
	c)	amendments to the articles of association,
	d)	increase or decrease of the share capital,
	e)	merger, conversion or demerger of the company,
	f)	alienation of shares in the company,
	g)	alienation or lease of the company's enterprise or its organised part and establishment of a limited right in rem on such enterprise or an organised part thereof,
	h)	dissolution and winding-up of the company,
	i)	the establishment of an obligation relationship with a foreign person concerning
4)	of compa	or related to the preparation, analysis, construction, extension or disposal of a transfer network, distribution network, inter-system gas pipeline or a direct gas pipeline within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty, except for loan agreements, services related to the maintenance of proper condition, including any repairs, as well as servicing or any services or deliveries related to the performance of the abovementioned agreements or activities;
	a) b)	amendments to the articles of association,increase or decrease of the share capital,
	c)	merger, conversion or demerger of the company,
	d)	alienation of shares in the company,
	e)	alienation or lease of the company's enterprise or its organised part and establishment of a limited right in rem on such enterprise or an organised part thereof,
	t/	
	f) g)	dissolution and winding-up of the company,

The equivalent of the EUR amount in PLN is determined according to the mean exchange rate of EUR to PLN announced by the National Bank of Poland on the date preceding the request for Supervisory Board's approval or on day where the Management Board determines that the activity does not require approval on the basis of its value.------

- 14. Payment of interim dividend. -----

12 a

As long as the State Treasury is entitled to appoint a member of the Supervisory Board, to pass a resolution granting consent to any of the actions referred to in Art. 8.12.5 above shall require that the Supervisory Board member appointed by the State Treasury vote in favour of such resolution.

14

Supervisory Board members delegated to individually perform certain supervisory functions on a permanent basis shall be bound by the same non-compete obligation as Management Board members and shall be subject to restrictions on participation in competing companies.-----

#### Article 9

### Management Board

1

- 1. The Management Board of the Company is composed of from five to eleven members, including the President, Vice-Presidents and other members of the Management Board.---
- 2. Subject to Art. 9.1.3, Management Board members shall be appointed and removed by the Supervisory Board. A member of the Management Board shall be appointed following a recruitment proces performed to verify and evaluate qualifications of candidates and to

- 4. A Management Board candidate is required to meet all of the following criteria: ------
  - 1) He/she has a university degree obtained in Poland or a university degree obtained abroad and recognised in Poland under separate legal regulations; ------
  - 2) He/she has been employed for at least five years under a contract of employment, election or appointment, an employment contract for cooperative members, other agreement for provision of services, or as a business owner;------
  - 3) He/she has at least three years of experience serving in managerial or independent positions or as a business owner;------
- 5. A Management Board candidate may not be a person who meets at least one of the following criteria: ------
  - 1) He/she works at the office of a member of the lower or upper house of the Polish Parliament (Sejm or Senate) or of a member of the European Parliament as an assistant or under an employment, temporary employment or similar contract; ----
  - 2) He/she is a member of a political party's body representing the party before third parties and authorised to assume obligations; ------
  - 3) He/she works for a political party under an employment, temporary employment or similar contract;------
  - 4) He/she holds an elected position in a trade union operating at the Company or any Group company;------
  - 5) His/her social activities or profession give rise to a conflict with the interests of the Company. ------

2

The Supervisory Board shall represent the Company in agreements and contracts between the Company and Management Board members, including agreements governing the terms and conditions of their employment. Declarations of will on behalf of the Supervisory Board may be made by two Supervisory Board members authorised by a relevant Supervisory Board resolution.

- 1. Management Board members shall be appointed for a joint term of office expiring on the date of the Annual General Meeting that approves the financial statements for the second full financial year of the term. June 7th 2008 shall be deemed to be the beginning of a joint term of office as defined above.

Declarations of will on behalf of the Company may be made by: ------

- two members of the Management Board acting jointly, or-----
- one member of the Management Board acting jointly with a Commercial Proxy. -----

5

- 1. The President of the Management Board shall direct the Management Board's activities. The specific powers of the President in this respect shall be defined in the Rules of Procedure for the Management Board.------
- 2. Management Board resolutions shall be passed by a simple majority of votes. In the event of a tied vote, the President of the Management Board shall have the casting vote. ------
- 3. The Management Board shall adopt the organisational rules for the Company's business.-
- 4. The Management Board may vote on resolutions using means of remote communication.-

6

The Management Board shall adopt the Rules of Procedure for the Management Board, specifying in detail the organisation of the Management Board and the procedures to be followed by the Management Board in managing the Company's affairs, including the manner of voting on resolutions under Art. 9.5.4 of these Articles of Association; the Rules of Procedure and any amendments thereto shall become effective upon approval by the Supervisory Board.------

7

The following matters shall require a resolution by the Management Board:-----

- 1. Any matters falling outside the ordinary course of business, as specified in the Rules of Procedure for the Management Board.-----
- 2. Disposal of property, or perpetual usufruct of or an interest in property with a net carrying amount not exceeding one-twentieth of the share capital. Any such disposal shall be subject to prior consent of the Supervisory Board. ------
- 3. Acquisition of property, or perpetual usufruct of or an interest in property, with the proviso that the acquisition of property, perpetual usufruct of or an interest in property whose value at net acquisition price exceeds one-fortieth of the Company's share capital shall require consent of the Supervisory Board.------

4.	Matters referred to in §2(6)
	7a
	The Management Board shall be authorised to pass a resolution on the distribution of interindividend to shareholders, provided that the Company holds sufficient funds to do so. Paymen of interim dividend shall require consent of the Supervisory Board
	by the amount of capital reserves created from profits, which may be used by the Managemen Board to pay out interim dividend, and reduced by the amount of any uncovered losses and treasury shares.
	8
	managing the Company's affairs, the Management Board shall be limited by the applicable laws provisions of these Articles of Association, and General Meeting resolutions
	9
str	e Management Board shall prepare and adopt annual and long-term budgets and growth ategies for the Company, whose form, scope and submission dates shall be defined by the pervisory Board.
	10
Th 1. 2.	e Management Board shall prepare and present to the Supervisory Board:
a co be 20 Th	e Management Board shall prepare and submit to the General Meeting and the Supervisory and, along with the Directors' Report on the Company's operations in the previous financial year report on entertainment expenses, legal costs, marketing costs, public relations and mmunication expenses, and management consultancy fees, as well as a report on application of st practices referred to in Art. 7.3 of the Act on State Property Management of December 16th 16 to the extent they are applicable to the Company
1.	At every request of the State Treasury as the shareholder vested with such right, the Management Board of the Company must prepare and submit to the State Treasury, or terms and conditions laid down in item 3 below, detailed information on the tasks performed to ensure the energy security of the state.

On terms and conditions laid down in item 3 below, within two months from the date of completion of the annual General Meeting approving the report on Company's operations at

the latest, the Management Board of the Company must prepare and submit to the State

2.

Treasury as the shareholder vested with such right, information on:-------

- 1) strategic investments or the involvement in investments necessary to ensure the energy security of Poland,-------
- 2) the establishment of an obligation relationship with a foreign person by an operator or the owner of a distribution system or an inter-system gas pipeline, concerning or related to the preparation, analysis, construction, extension or disposal of transfer network, distribution network, inter-system gas pipeline or a direct gas pipeline within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty, --- --

- - with reservation that items 1)-5) above do not apply to any information on loan agreements, services related to the maintenance of proper condition, including any repairs, as well as geophysical works, drilling, servicing or any services or deliveries related to the performance of the abovementioned agreements or activities, while item 5) additionally is not inclusive of any information concerning the operations of a foreign subsidiary related to the agreements made in the course of ordinary business operations concerning the functioning of the organisational structure of the company, including any employment contracts, or the use of company's assets with the value of obligations up to EUR 5,000,000, as well as any costs of running the ongoing business of the company.

The equivalent of the amount in EUR in PLN is determined on the basis of the mean EUR to PLN exchange rate announced by the National Bank of Poland on the date when the obligation to provide information arose.

3. The Management Board must submit the annual information referred to in item 1 above to the entity competent to exercise the rights attached to State Treasury's shares according to effective laws and the minister competent for energy matters according to the laws governing the sections of government administration and the competencies of the government administration central authorities.------

13

1. The Management Board must provide the State Treasury as the shareholder vested with special right in this respect, within 21 days from the closure of the General Meeting or the Shareholders' Meeting of affiliates or subsidiaries regarding:------

- 1) a strategic investment or the involvement in investments necessary to ensure the energy security of Poland, ------
- 2) the establishment of an obligation relationship with a foreign person by an operator or the owner of a distribution system or an inter-system gas pipeline, concerning or related to the preparation, analysis, construction, extension or disposal of transfer network, distribution network, inter-system gas pipeline or a direct gas pipeline within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty, ---
- 4) the establishment of an obligation relationship with a foreign person by the operator or the owner of a generation or a co-generation unit, concerning or related to the design, analysis, construction, extension or disposal of a generation or co-generation unit within the meaning of the energy law, provided that the obligation relationship pertains to a piece of infrastructure with the current value or estimated value, in the case of new (including planned) infrastructure, in excess of the equivalent of EUR 500,000 in Polish zloty, ---
- 6) the approval of the annual financial plans,-----

The equivalent of the amount in EUR in PLN is determined on the basis of the mean EUR to PLN exchange rate announced by the National Bank of Poland on the date when the obligation to provide information arose.

- 2. Following the end of each quarterly period, by the end of the month in which the relevant periodic report was published at the Warsaw Stock Exchange, the Management Board will prepare and submit or will cause an economic-financial analysis of the Company and the Company's Affiliates performing the function of a distribution system operator or a storage system operator to be prepared and submitted to the Entitled Entity and the minister competent for the matters of energy.
- 3. The Management Board must submit the information referred to in items (1) and (2) above

to the entity competent to exercise rights attached to State Treasury's shares according to effective laws and the minister competent for energy matters according to provisions governing the sections or government administration and the competencies of the government administration central authorities.------

14

If the right vested in State Treasury as the shareholder of the Company referred to in items 12 and 13 above expires as a result of the alienation by the State Treasury of all its shares in the Company, the obligation to submit the annual information referred to in these items will become (will be converted into) the right of the State Treasury as a third party, exercised by the submission of such information only to the minister competent for the matters of energy in accordance with the laws governing the government administration sections and the competencies of the government administration central authorities, unless the State Treasury declares otherwise to the Company.---

# Article 10 Rules for disposal of non-current assets

1

2

The Company may dispose of non-current assets without carrying out a tender or auction if:-----

- The agreement provides for the disposal of shares or other non-current financial assets, or licences, patents or other industrial property rights or know-how, and the terms of the disposal and the sale procedure other than a tender or auction are defined in detailed rules for the disposal of non-current assets, approved by the Supervisory Board;-------
- 2) The disposal is effected by way of liquidation proceedings, on the terms specified in a General Meeting resolution in compliance with separate legal regulations; ----
- 3) The assets to be disposed are residential units owned by the Company, and they are to be sold for a price equal to or higher than 50% of their market value to the tenant or a close person permanently cohabiting with the tenant as defined in Art. 4.13 of the Property Management Act of August 21st 1997; the price is determined taking into account the fact that the residential units to be sold are occupied; the value of any improvements made by the tenant shall be reflected in the price of the unit;
- 4) In any other justified cases with the consent of the Supervisory Board;------
- 5) The disposal is made to a subsidiary;-----
- 6) The assets to be disposed of are CO2 emission allowances or their equivalents.

3

Detailed rules for the disposal of non-current assets as referred to in Art. 10.1 and the rules referred to in Art. 10.2.1. shall be prepared by the Management Board and approved by the Supervisory Board.-----

#### Article 11

The Management Board shall take steps with a view to introducing into the Articles of Association of companies with respect to which the Company is the parent within the meaning of Art. 4.3 of the Act

# Article 12 Company duration and financial year

1
The Company's duration shall be unlimited
2
The Company's financial year shall be the calendar year