MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

	Three Mont	ths Ended	Six Months Ended		
(In millions, except per share data)	June 28, 2025	June 29, 2024	June 28, 2025	June 29, 2024	
Net sales	\$2,802.1	2,801.3	5,327.9	5,480.7	
Cost of sales	2,087.7	2,077.5	4,030.2	4,107.4	
Gross profit	714.4	723.8	1,297.7	1,373.3	
Selling, general and administrative expenses	525.7	509.8	1,012.9	1,012.7	
Operating income	188.7	214.0	284.8	360.6	
Interest expense	5.2	12.6	11.6	27.5	
Other (income) and expense, net	3.0	1.6	2.7	0.5	
Earnings before income taxes	180.5	199.8	270.5	332.6	
Income tax expense	34.0	42.3	51.5	70.1	
Net earnings including noncontrolling interests	146.5	157.5	219.0	262.5	
Net earnings attributable to noncontrolling interests	_	0.1	_	0.1	
Net earnings attributable to Mohawk Industries, Inc.	\$146.5	157.4	219.0	262.4	
Basic earnings per share attributable to Mohawk Industries, Inc.	\$2.35	2.47	3.50	4.12	
Weighted-average common shares outstanding - basic	62.3	63.6	62.5	63.7	
Diluted earnings per share attributable to Mohawk Industries, Inc.	\$2.34	2.46	3.49	4.10	

Weighted-average common shares				
outstanding - diluted	62.6	63.9	62.7	64.0

Other Financial Information

	Three Mon	ths Ended	Six Months Ended		
(In millions)	June 28, 2025	June 29, 2024	June 28, 2025	June 29, 2024	
Net cash provided by operating activities	\$206.3	233.6	210.0	417.3	
Less: Capital expenditures	80.2	91.4	169.3	178.2	
Free cash flow	\$126.1	142.2	40.7	239.1	
Depreciation and amortization	\$155.6	171.5	306.0	325.7	

MOHAWK INDUSTRIES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

(In millions)	June 28, 2025	June 29, 2024
ASSETS		
Current assets:		
Cash and cash equivalents	\$546.7	497.4
Receivables, net	2,254.8	2,018.5
Inventories	2,709.9	2,579.9
Prepaid expenses and other current assets	553.5	545.5
Total current assets	6,064.9	5,641.3
Property, plant and equipment, net	4,778.0	4,759.2
Right of use operating lease assets	409.9	396.2
Goodwill	1,201.1	1,136.7

Intangible assets, net	843.5	841.4
Deferred income taxes and other non-current assets	481.4	504.8
Total assets	\$13,778.8	13,279.6
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Short-term debt and current portion of long-term debt	\$458.8	718.0
Accounts payable and accrued expenses	2,278.2	2,109.8
Current operating lease liabilities	116.2	109.9
Total current liabilities	2,853.2	2,937.7
Long-term debt, less current portion	1,742.2	1,691.5
Non-current operating lease liabilities	311.9	301.6
Deferred income taxes and other long-term liabilities	573.9	696.3
Total liabilities	5,481.2	5,627.1
Total stockholders' equity	8,297.6	7,652.5
Total liabilities and stockholders' equity	\$13,778.8	13,279.6

Segment Information

	Three Mon	ths Ended	As of or for the Six Months Ended		
(In millions)	June 28, 2025	June 29, 2024	June 28, 2025	June 29, 2024	
Net sales:					
Global Ceramic	\$1,120.9	1,115.6	\$2,114.7	2,160.4	
Flooring NA	946.8	958.5	1,809.2	1,858.7	
Flooring ROW	734.4	727.2	1,404.0	1,461.6	
Consolidated net sales	\$2,802.1	2,801.3	\$5,327.9	5,480.7	

Operating	income	(loss)	١:
Operating	III COIII C	(1033)	٠.

Global Ceramic	\$88.2	83.1	\$130.0	131.9	
Flooring NA	52.5	78.3	61.8	123.3	
Flooring ROW	65.8	65.6	124.5	136.5	
Corporate and intersegment eliminations	(17.8) (13.0) (31.5) (31.1)
Consolidated operating income	\$188.7	214.0	\$284.8	360.6	
Assets:					
Global Ceramic			\$5,158.4	4,931.5	
Flooring NA			4,034.5	3,940.2	
Flooring ROW			4,078.7	3,899.2	
Corporate and intersegment eliminations			507.2	508.7	
Consolidated assets			\$13,778.8	13,279.6	

Reconciliation of Net Earnings Attributable to Mohawk Industries, Inc. to Adjusted Net Earnings Attributable to Mohawk Industries, Inc. and Adjusted Diluted Earnings Per Share Attributable to Mohawk Industries, Inc.

	Three Mor	nths Ended	Six Months Ended		
(In millions, except per share data)	June 28, 2025	June 29, 2024	June 28, 2025	June 29 2024	,
Net earnings attributable to Mohawk Industries, Inc.	\$146.5	157.4	219.0	262.4	
Adjusting items:					
Restructuring, acquisition and integration- related and other costs	29.4	41.4	55.7	49.3	
Software implementation cost write-off	_	_	(0.4) —	
Legal settlements, reserves and fees	4.9	1.3	5.5	10.1	
Adjustments of indemnification asset	(0.1) (0.2) (0.1) 2.2	
Income taxes - adjustments of uncertain tax position	0.1	0.2	0.1	(2.2)

Income tax effect of adjusting items	(7.5) (8.6) (11.0) (11.5)
Adjusted net earnings attributable to Mohawk Industries, Inc.	\$173.3	191.5	268.8	310.3	
Adjusted diluted earnings per share attributable to Mohawk Industries, Inc.	\$2.77	3.00	4.29	4.85	
Weighted-average common shares outstanding - diluted	62.6	63.9	62.7	64.0	

Reconciliation of Total Debt to Net Debt

(In millions)	June 28, 2025
Short-term debt and current portion of long-term debt	\$458.8
Long-term debt, less current portion	1,742.2
Total debt	2,201.0
Less: Cash and cash equivalents	546.7
Net debt	\$1,654.3

Reconciliation of Net Earnings to Adjusted EBITDA

					Trailing Twelve
	Three Mont	hs Ended			Months Ended
	September	December	March		
	28,	31,	29,	June 28,	June 28,
(In millions)	2024	2024	2025	2025	2025
Net earnings including noncontrolling					
interests	\$162.0	93.2	72.6	146.5	474.3
Interest expense	11.2	9.8	6.4	5.2	32.6
Income tax expense	39.8	18.3	17.5	34.0	109.6

Net (earnings) loss attributable to noncontrolling interests	_	_	_	_	_
Depreciation and amortization ⁽¹⁾	156.2	156.4	150.4	155.6	618.6
EBITDA	369.2	277.7	246.9	341.3	1,235.1
Restructuring, acquisition and integration-related and other costs	15.1	20.3	20.8	25.3	81.5
Software implementation cost write-off	7.8	5.1	(0.4)	_	12.5
Impairment of goodwill and indefinite- lived intangibles	_	8.2	_	_	8.2
Legal settlements, reserves and fees	0.7	(0.9	0.6	4.9	5.3
Adjustments of indemnification asset	(0.4) —	_	(0.1) (0.5
Adjusted EBITDA	\$392.4	310.4	267.9	371.4	1,342.1

Net debt to adjusted EBITDA

1.2

Reconciliation of Net Sales to Adjusted Net Sales

	Three Months Ended	Six Months Ended
(In millions)	June 28, 2025	June 28, 2025
Mohawk Consolidated		
Net sales	\$2,802.1	5,327.9
Adjustment for constant shipping days	12.0	89.9
Adjustment for constant exchange rates	(34.4) 22.5
Adjusted net sales	\$2,779.7	5,440.3

Three Months Ended

⁽¹⁾Includes accelerated depreciation of \$4.4 for Q3 2024, \$5.3 for Q4 2024, \$5.4 for Q1 2025 and \$4.1 for Q2 2025.

	June 28, 2025	
Global Ceramic		
Net sales	\$1,120.9	
Adjustment for constant shipping days	12.0	
Adjustment for constant exchange rates	(5.0)
Adjusted net sales	\$1,127.9	
Flooring ROW		
Net sales	\$734.4	
Adjustment for constant exchange rates	(29.4)
Adjusted net sales	\$705.0	

Reconciliation of Gross Profit to Adjusted Gross Profit

	Three Months Ended	
	June 28,	June 29,
(In millions)	2025	2024
Gross Profit	\$714.4	723.8
Adjustments to gross profit:		
Restructuring, acquisition and integration-related and other costs	26.2	35.2
Adjusted gross profit	\$740.6	759.0
Adjusted gross profit as a percent of net sales	26.4%	27.1%

Reconciliation of Selling, General and Administrative Expenses to Adjusted Selling, General and Administrative Expenses

Three Months Ended

(In millions)	June 28, 2025	June 29, 2024	
Selling, general and administrative expenses	\$525.7	509.8	
Adjustments to selling, general and administrative expenses:			
Restructuring, acquisition and integration-related and other costs	(3.2) (6.2)
Legal settlements, reserves and fees	(4.9) (1.3)
Adjusted selling, general and administrative expenses	\$517.6	502.3	
Adjusted selling, general and administrative expenses as a percent of net sales	18.5%	17.9%	

Reconciliation of Operating Income to Adjusted Operating Income

	Three Mon	Three Months Ended	
(In millions)	June 28, 2025	June 29, 2024	
Mohawk Consolidated			
Operating income	\$188.7	214.0	
Adjustments to operating income:			
Restructuring, acquisition and integration-related and other costs	29.4	41.4	
Legal settlements, reserves and fees	4.9	1.3	
Adjusted operating income	\$223.0	256.7	
Adjusted operating income as a percent of net sales	8.0%	9.2%	
Global Ceramic			
Operating income	\$88.2	83.1	
Adjustments to segment operating income:			
Restructuring, acquisition and integration-related and other costs	2.1	11.7	

Adjusted segment operating income	\$90.3	94.8	
Adjusted segment operating income as a percent of net sales	8.1%	8.5%	
Flooring NA			
Operating income	\$52.5	78.3	
Adjustments to segment operating income:			
Restructuring, acquisition and integration-related and other costs	16.7	_	
Legal settlements, reserves and fees	_	3.7	
Adjusted segment operating income	\$69.2	82.0	
Adjusted segment operating income as a percent of net sales	7.3%	8.6%	
Flooring ROW			
Operating income	\$65.8	65.6	
Adjustments to segment operating income:			
Restructuring, acquisition and integration-related and other costs	10.6	25.8	
Adjusted segment operating income	\$76.4	91.4	
Adjusted segment operating income as a percent of net sales	10.4%	12.6%	
Corporate and intersegment eliminations			
Operating (loss)	\$(17.8) (13.0)
Adjustments to segment operating (loss):			
Restructuring, acquisition and integration-related and other costs	_	0.2	
Legal settlements, reserves and fees	4.9	1.3	
Adjusted segment operating (loss)	\$(12.9) (11.5)

Reconciliation of Earnings Before Income Taxes to Adjusted Earnings Before Income Taxes

Three Months Ended June 28, June 29, (In millions) 2025 2024 Earnings before income taxes \$180.5 199.8 Net earnings attributable to noncontrolling interests (0.1)) Adjustments to earnings including noncontrolling interests before income taxes: Restructuring, acquisition and integration-related and other costs 29.4 41.4 Legal settlements, reserves and fees 4.9 1.3 Adjustments of indemnification asset (0.1) (0.2) Adjusted earnings before income taxes \$214.7 242.2

Reconciliation of Income Tax Expense to Adjusted Income Tax Expense

	Three Mo	Three Months Ended			
(In millions)	June 28, 2025	June 29, 2024			
Income tax expense	\$34.0	42.3			
Adjustments to income tax expense:					
Income taxes - adjustments of uncertain tax position	(0.1) (0.2)		
Income tax effect of adjusting items	7.5	8.6			
Adjusted income tax expense	\$41.4	50.7			
Adjusted income tax rate to adjusted earnings before income taxes	19.3%	20.9%			